

## Appendix A – Climate & Ecological Emergency Strategy 2022-2024 Delivery Plan

Ref No.	Action	New focus areas			Strategy Theme	Financial Implications
		Place-based approach	Community Wealth Building	Cost of Living		
CRW 001	<b>We will open the first 'Library of Things' in Brent</b>	<i>Delivered via a hub, library or other community location</i>		<i>Borrowing items at a lower price than buying new</i>	Consumption, Resources and Waste	Funding from existing budgets
CRW 003	<b>We will offer a free internal food caddy to every resident living in a flat</b> (rolled over from 2021-22 delivery plan)	<i>Pilot in Sustainable Neighbourhoods to inform roll-out across borough</i>		<i>Encourages people to waste less food, saving money in the process</i>	Consumption, Resources and Waste	Funding from existing budgets
CRW 004	<b>We will develop and pilot a new re-use and repair hub in a locality area, with support from the West London Waste Authority and third sector partners</b>	<i>Target in Sustainable Neighbourhoods</i>		<i>Repair/re-use saves money over buying new</i>	Consumption, Resources and Waste	Funding from existing budgets
TP 002	<b>We will transition 26 School Streets to permanent schemes, and introduce new ones where possible</b>	<i>Target schools within Sustainable Neighbourhoods</i>		<i>Encourages parents to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Externally funded via TfL
TP 003	<b>We will work together with residents to design and implement new Healthy Neighbourhood Schemes</b>	<i>Contributes to sustainable neighbourhoods</i>		<i>Encourages people to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Externally funded via TfL
TP 004	<b>We will install at least 180 new EV charge points and aim to increase number by accessing external grant funding where possible</b>	<i>Target areas of demand in the borough</i>	<i>Businesses shifting to EVs saves money on petrol/diesel journeys in operations</i>	<i>Residents shifting to EVs saves money on petrol/diesel journeys</i>	Sustainable Travel	Various external grants funding
TP 005	<b>We will continue to expand the programme of installing new bike hangars across borough</b>	<i>Target areas of demand in the borough</i>		<i>Supporting people in moving to more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Various external grants funding
TP 006	<b>We will expand the borough's existing Cargo Bikes schemes</b>	<i>Target areas of demand in the borough</i>	<i>Businesses shifting to cargo bikes, even for last mile of a journey, saves money on petrol/diesel journeys in operations</i>	<i>Can be used for short journeys, saves on petrol/diesel</i>	Sustainable Travel	Part externally funded, part from existing budgets
TP 007	<b>We will increase the number of schools with School Travel Plans and seek to improve on the existing baseline of those which are accredited 'Gold', 'Silver' or 'Bronze'</b>	<i>Target schools within Sustainable Neighbourhoods</i>		<i>Also encourages parents to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Funding from existing budgets
HBBE 001	<b>We will explore the development of a Local Area Energy Plan for West London, with a</b>	<i>A focused place-based approach in addition to the pilot</i>	<i>Solar panel project, district heating and wider LAEP has</i>		Homes, Buildings and	Funding from existing budgets

	<b>particular focus on Park Royal, in partnership with the OPDC and neighbouring boroughs</b>	<i>Sustainable Neighbourhoods</i>	<i>potentially to save businesses in Park Royal money on energy bills</i>		the Built Environment	
HBBE 004	<b>We will begin retrofit work to at least 3 Tower Blocks</b> ( <i>rolled over from 2021-22 delivery plan</i> )		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Retrofitting and reducing the need to have heating on in the first place, reduction in energy bills</i>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 006	<b>We will deliver further retrofitting projects via the council's Carbon Offset Fund</b>	<i>£1.2m in Offset Fund pipeline, potential to direct investment within Sustainable Neighbourhoods</i>	<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Retrofitting and reducing the need to have heating on in the first place, reduction in energy bills</i>	Homes, Buildings and the Built Environment	Funded via developer contributions
HBBE 007	<b>We will develop and implement employer requirements for energy efficiency standards within all new council housing</b>	<i>Impacts on Development-led pilot – influencing design of schemes</i>		<i>New builds being built to highest energy efficiency standards from outset will save on energy bills</i>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 008	<b>We will explore and identify an opportunity for an exemplar net zero new build within New Council Homes Programme pipeline</b>	<i>Impacts on Development-led pilot – influencing design of schemes</i>		<i>New builds being built to highest energy efficiency standards from outset will save on energy bills</i>	Homes, Buildings and the Built Environment	Further work required to understand Financial Implications
HBBE 009	<b>We will review developments within our New Council Homes Programme pipeline to ensure that all aspects of sustainability are holistically addressed, with a special focus on the proposed development plans for St Raphael's Estate</b>	<i>St Raphael's would form part of wider place-based approach</i>		<i>Retrofitting, active travel provision, better waste facilities etc which could form part of scheme, could help to reduce bills and costs to residents</i>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 010	<b>We will review the development pipeline for Growth Areas in line with the provisions of the new Local Plan, to ensure that all aspects of sustainability are being addressed wherever possible</b>	<i>A wider review / monitoring of the pipeline may provide new place-based opportunities for action</i>			Homes, Buildings and the Built Environment	Funding from existing budgets
SC 001	<b>We will identify and undertake engagement with communities on development of three pilot 'Sustainable Neighbourhoods'</b>	<i>Cross-cutting and integral to all three areas of focus</i>			Supporting Communities	Funding from existing budgets
SC 002	<b>We will provide targeted support to businesses through energy efficiency grants, carbon footprinting and a new climate charter</b>	<i>Businesses identified within Sustainable Neighbourhoods pilot area – bespoke target engagement</i>	<i>Support businesses to shift to more sustainable operating models, saving money on bills and operational costs</i>		Supporting Communities	Funding from existing budgets

SC 003	<b>We will launch the new Green Skills Centre in Willesden</b>		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Improved opportunities and job prospects</i>	Supporting Communities	Funding from existing budgets
SC 004	<b>We will launch new sector based pathways scheme for unemployed people to take up 'green' jobs</b>		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Improved opportunities and job prospects</i>	Supporting Communities	Funding from existing budgets
SC 005	<b>We will develop and deliver improved Affordable Energy advice services, targeting the most vulnerable households in Brent</b>			<i>Reduction in household energy costs</i>	Supporting Communities	Funding from existing budgets

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CRW 002	<b>We will deliver improved sustainability outcomes following the procurement of the new Redefining Local Services contracts renewals</b>	Consumption, Resources and Waste	Funding from existing budgets
TP 008	<b>We will adopt and implement an new updated Corporate Travel Plan for council operations</b>	Sustainable Travel	Funding from existing budgets
HBBE 002	<b>We will install the borough's first Living Wall on Willesden Green Library</b>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 003	<b>We will develop, consult upon, adopt and promote a Sustainable Design and Construction Supplementary Planning Document – to include additional guidance on policies in the Brent Local Plan and London Plan</b>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 005	<b>We will explore funding for a dedicated energy efficiency works programme within the Housing Asset Management Strategy</b>	Homes, Buildings and the Built Environment	Funding from existing budgets
HBBE 011	<b>We will finalise our plans for the council to achieve net zero carbon emissions from the council's own estate and operations by 2030</b> <i>(rolled over from 2021-22 delivery plan)</i>	Homes, Buildings and the Built Environment	This plan is likely to have significant revenue and capital financial implications. These will be assessed as the plan and recommendations are developed.
NGS 001	<b>We will continue the borough's existing tree planting programme – aimed at areas of low canopy cover, poor air quality and deprivation</b>	Nature and Green Space	Funding from existing budgets

NGS 002	<b>We will finalise completion of a new rain garden in Silver Jubilee Park</b>	Nature and Green Space	Funded externally – s106
NGS 003	<b>We will complete a new rain garden as part of Kensal Corridor scheme</b>	Nature and Green Space	Funding externally – via TfL
NGS 004	<b>We will implement new biodiversity information boards in Brent parks</b>	Nature and Green Space	Funding from existing budgets
NGS 005	<b>We will work with partners to create a new mini-forest in King Edwards Park</b>	Nature and Green Space	Funding externally – via TfL
NGS 006	<b>We will install new Bee and Bug Hotels in Brent parks</b>	Nature and Green Space	Funding from existing budgets
NGS 007	<b>We will refurbish Northwick Park Pavilion as the borough’s first eco-pavilion</b>	Nature and Green Space	Funding externally – via PSDS and S106
NGS 008	<b>We will establish a wildflower area along the length of the river Brent feeder that runs through Northwick Park</b>	Nature and Green Space	Funded externally as part of OPE programme
SC 008	<b>We will improve the Brent Environmental Network to make the network more action focused and community-led</b>	Supporting Communities	Funding from existing budgets
SC 009	<b>We will improve and expand the Brent School Climate Champions Network</b>	Supporting Communities	Funding from existing budgets
SC 010	<b>We will pilot a community sustainability project with the Brent Multi-Faith Forum</b>	Supporting Communities	Funding from existing budgets
SC 006	<b>We will undertake a Net Zero Schools Retrofit and Engagement Project with at least five local schools</b>	Supporting Communities	Funding from existing budgets (one-off)
SC 007	<b>We will develop and run a new sustainability communications campaign programme with an increased focus on how going green can benefit our residents and communities in their daily lives at a local level</b>	Supporting Communities	Funding from existing budgets
SC 008	<b>We will continue to deliver the Together Towards Zero Small Grants Scheme, providing funding to local community projects that contribute to reducing emissions and/or making Brent greener and more biodiverse</b>	Supporting Communities	Funding from existing budgets